

Funder and opportunity resource map: The following table contains important considerations when making a financial plan for your intervention. The source of funding will drive who you serve, how you present the case for complex care, and what metrics you track and report to demonstrate success. For a deeper dive into funding, **Beyond the Grant** is an excellent free resource with many tools and ideas you can use to explore this concept further.

| FUNDING SOURCE | OPPORTUNITY | FOCUS | | | | | | | |
|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|---------|----|------------------------|------------------------|----------------------|--------|-------------|
| | | COST AVOIDANCE | REVENUE | QΙ | COMMUNITY WELLBEING | SATISFACTION SCORES | SPECIFIC POPULATIONS | EQUITY | UTILIZATION |
| Organization | If you choose a population that meets a need for your organization, long-term funds may be available by continuously demonstrating effective cost avoidance and quality improvement. | x | x | x | | x | | X | |
| Community Benefit | Every nonprofit health system has community benefit funds to address community health needs. Access your area's Community Health Needs Assessment through the local health department or health system to find opportunities to partner in meeting a need. | | | x | x | x | | X | |
| Value Based | If your organization participates in an APM/VBP arrangement/ACO, your program could partner to meet the needs of the most complex patients that are at financial risk. | x | x | x | | x | | | x |
| Local Philanthropy and Businesses | Local philanthropic organizations and businesses with foundations may have an interest in improving health and health equity of certain populations. | x | | x | | x | x | x | |

This resource was shared as part of the Building the Value Case for Complex Care Toolkit from the National Center for Complex Health and Social Needs, an initiative of the Camden Coalition. Find the full toolkit at www.nationalcomplex.care/value-case.



| City or Community Funds | If your program is impacting services like reduction in emergency response (including police and EMS), reduction in criminal justice costs, improvement in behavioral health and substance use outcomes, and improvement in homeless populations, there may be additional avenues for funding from sources like the city, law enforcement, and community development. | x | | x | | x | х | x | |
|------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|
| Billing Revenue | Depending on your staffing mix, you may be able to finance your program through direct billing for service. This is very difficult to sustainably achieve. Considering co-locating providers in existing clinics or offering telehealth may be the most efficient way to manage costs. Billing can also be explored as an addition to the financial model but not the sole source of funding. * Also serves advance practice evaluation and management, chronic care management, transitional care management codes, alcohol and drug screening (SBIRT), telehealth and phone-based evaluation, and more. | x | X | X | | x | | x | |
| Wellness Funds | If your intervention is involved with a cross-sector community collaborative, a new concept is emerging called Healthy Communities Funding Hubs and Community Wellness Funds. | x | | x | x | x | x | x | |
| Medicaid Waivers and Government Demonstrations | Many state are using 1115 <u>Medicaid waivers</u> , DSRIP, and other financing mechanisms to transform their Medicaid system with special interest in populations with complex health and social needs. | x | | x | X | x | x | х | x |
| Direct Contracting for Services | Some programs contract directly with a payer for a PMPM rate to cover a specific population. (This is covered in-depth in the training program.) | x | x | x | | x | | | x |

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