

Staying the course

*Building stronger
ecosystems*



2025 annual report



Table of Contents

<i>Letter from the CEO</i>	1
<hr/>	
<i>Strengthening ecosystems of care in communities across the country</i>	2
<hr/>	
<i>Our 2025 work</i>	4
<hr/>	
Demonstrate what works	5
<hr/>	
Expand the evidence	8
<hr/>	
Spread knowledge	11
<hr/>	
<i>Looking ahead to 2026</i>	15
<hr/>	
<i>2025 financials</i>	16
<hr/>	
<i>2026 Board of Trustees</i>	17



As we look back on 2025, it is clear that health and social care systems across the country are under extraordinary strain. Communities nationwide are navigating funding cuts, shifting policy priorities, and persistent fragmentation—conditions that make it harder for people facing complex health and social barriers to access coordinated whole-person care that truly meets their needs. These challenges are not abstract, but surface daily in emergency departments, housing courts, community clinics, government and social service agencies, and other places where people seek support. Their impact ripples outward, affecting not only individuals but also families, neighborhoods, and communities.

Change and uncertainty are not new to the Camden Coalition. For more than two decades, we have worked to strengthen systems that are under-resourced, highly fragmented, and deeply inequitable. While the challenges facing the field today are significant, I remain confident—not because the road ahead is easy, but because navigating complexity is where this organization, and our partners, have always done our best work.

In 2025, that work focused on strengthening ecosystems of care by demonstrating what works, expanding the evidence base, and sharing practical expertise grounded in real-world implementation. In South Jersey, for example, we partnered with health systems and community behavioral health providers to pilot a regional triage approach for individuals frequently visiting emergency departments for behavioral health needs. By using shared, real-time data and structured case conferencing, partners aligned around common care plans, reduced duplication, and connected people to appropriate outpatient support. This work reflects a broader truth we see again and again: no single organization can meet complex needs alone, but coordinated ecosystems can. And when organizations like the Camden Coalition play a backbone role, holding core infrastructure and project management responsibilities, frontline providers can focus on what they do best: serving people who need care.

Across our portfolio, we advanced similar efforts, including offering legal services to prevent eviction and support recovery, as well as helping NJ housing providers participate in new Medicaid-funded benefits.

We rigorously evaluated programs to understand what works—and why—and used rapid testing to improve Medicaid redetermination outreach, developing new strategies to meet the Medicaid challenges to come. At the same time, we continued to invest in the field itself, launching a new supervisor training program, convening nearly 800 complex care practitioners at our national conference in Portland, Oregon, and supporting partners and people with lived experience across the country through technical assistance and capacity building opportunities.

Our theory of change remains consistent: ecosystem fragmentation drives poor outcomes, and stronger, more connected ecosystems are essential to meeting the needs of individuals with complex needs. The progress reflected in this report would not be possible without the commitment of our staff, partners, community members, and funders, many of whom are doing this work under extraordinarily challenging conditions. Your persistence, creativity, and willingness to collaborate continue to move the field forward.

Looking ahead to 2026, uncertainty remains. But so does opportunity. The Camden Coalition will continue to meet this moment by building partnerships, testing solutions, generating evidence, and sharing what we learn—always centered on the people and communities these systems are meant to serve.

Sincerely,



Kathleen Noonan
President and CEO
Camden Coalition



Join us for ***Putting Care at the Center 2026*** in Oakland, California, on October 14-16!

[Save the date!](#)

Strengthening ecosystems of care in communities across the country

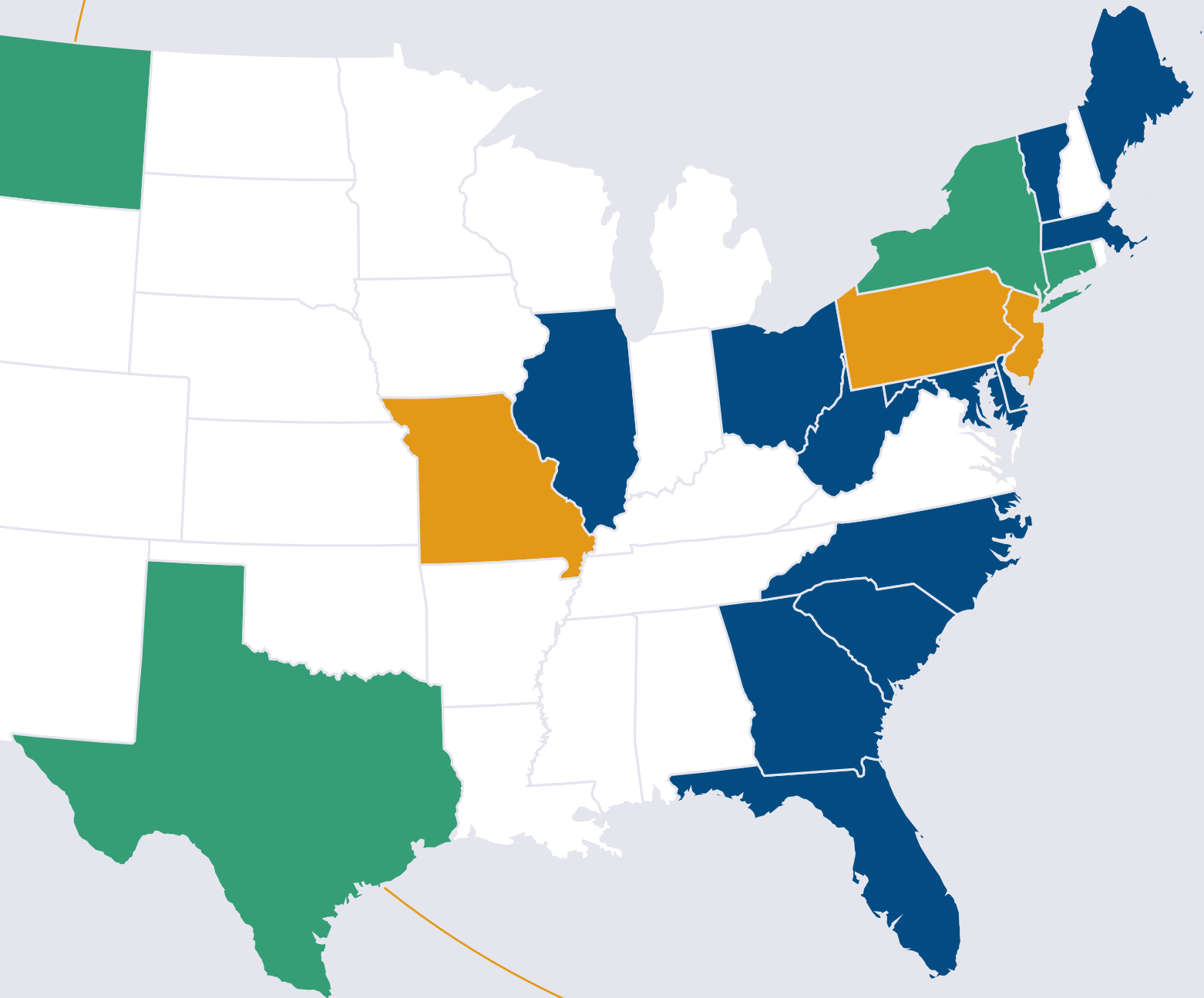
In December, our 2022–2025 Strategic Plan came to a close, giving us the opportunity to reflect on the ambitious goal we had set for ourselves: strengthening ecosystems of care for 500 communities in Camden and South Jersey, across New Jersey, and nationwide. While we knew this was a stretch goal for our small but mighty team, we are proud to have supported well over 300 communities over the life of the plan—meaningful progress that reflects both the scale of the need and the depth of our work.

We continue to refine our ecosystems strengthening approach so that we can measure progress and better drive impact. In 2025, for example, we had the opportunity to formally test our Ecosystem Alignment Tool in a real-world setting, working with an Accountable Care Organization (ACO) in Maine to use the tool in its implementation of a cross-sector transitional care model for older adults. Early outcomes show that the tool functions not only as a diagnostic framework, but as an activation mechanism, moving partners from alignment to coordinated, system-level change. Facilitated use of the tool led to concrete commitments among 21 participating Federally Qualified Health Centers (FQHCs), including regular cross-partner meetings, multidisciplinary case conferences, a shared dashboard to track enrollments, readmissions, discharges, and risk categories, and targeted training for community health workers and paramedics. This work in Maine has laid a foundation for a broader testing of the tool in other communities in 2026. *More on this later in the report.*



This map shows where we worked from 2022 to 2025 in states and communities across the country:

● Launching initiatives ● Building capacity ● Transforming systems





Our 2025 work

Transforming deeply fragmented ecosystems of care requires more than a single intervention—it takes coordinated, practical work across systems.

The Camden Coalition advances this work through three core strategies:



Demonstrating what works in real-world settings



Expanding the evidence base for complex care interventions



Spreading knowledge grounded in implementation

Together, these strategies shape our approach and provide a lens for understanding our key projects in 2025.



Demonstrate what works

The four examples below highlight some of the Camden Coalition’s demonstration work in 2025 focused on addressing fragmentation and improving health and social care ecosystems in Camden and across South Jersey. This demonstration work continues to produce valuable insights that guide and strengthen our local and regional efforts and inform our national work.

Regional triage: Coordinating behavioral health care across the ecosystem

In 2025, the Camden Coalition continued our **Pledge to Connect** initiative with a new demonstration to improve how behavioral health care is coordinated across South Jersey, with a focus on people who frequently visit emergency departments (EDs) for behavioral health needs. Working in close partnership with four health systems—Cooper, Jefferson, Virtua, and Inspira—and two community behavioral health providers—Oaks Integrated Care and Acenda Integrated Health—we launched a regional triage pilot using shared data in our Health Information Exchange (HIE). The HIE has provided secure, real-time patient information to regional providers since 2010 and now includes nearly 50 contributing organizations. The teams used the HIE to identify individuals visiting multiple EDs with behavioral health drivers, connect and navigate them to outpatient support, and strengthen ecosystem-level coordination.

Over the year, we also used HIE data to better understand ED use patterns among this population and refine our approach, including introducing a simple, real-time report that allows care navigators to proactively reach out to eligible patients rather than waiting for referrals. We also brought partners together through regular case conferences and regional convenings, resulting in 15 shared care plans that align hospitals, behavioral health providers, and community organizations around coordinated next steps for these individuals. Pilot partners invested in peer support by hiring staff with lived experience to strengthen connections and increase the odds of successful engagement. Together, this work demonstrated how shared data, peer support, and structured collaboration can reduce fragmentation and create a more responsive, person-centered behavioral health ecosystem across a region.



LEARN MORE

[*Cross-system complex case conferencing*](#)



Data-sharing for improved whole-person behavioral health care

In 2025, the Camden Coalition further strengthened the behavioral health ecosystem in South Jersey by advancing real-time data sharing between clinical and community partners through the Health Information Exchange (HIE). A major milestone was the launch of bi-directional data exchange with Oaks Integrated Care, the first community-based behavioral health provider to contribute clinical data to the HIE. This integration allows Oaks clinicians to view hospital utilization and other key data in their electronic health record (EHR) and enables acute care providers to see that a patient is actively engaged in outpatient behavioral health treatment. This broadens the HIE's impact by ensuring that behavioral health diagnoses, treatment histories, and care transitions are visible across care settings, improving clinicians' ability to prepare for visits, tailor care plans, and coordinate follow-up services.

Importantly, this work builds on [Pledge to Connect](#) by closing the loop on referrals: teams can now track whether patients referred from emergency departments actually engage in outpatient care and can conduct timely outreach when needed. Implementing this integration required careful attention to legal and consent practices—particularly for substance use treatment data protected under 42 CFR Part 2—demonstrating both technical innovation and a commitment to respecting patients as drivers of their own care. Through these efforts, the Camden Coalition demonstrated how real-time behavioral health data sharing can enhance cross-sector collaboration across the South Jersey ecosystem, improve care coordination, and lay the groundwork for deeper integration between clinical and community-based providers within a regional ecosystem of care.

LEARN MORE



[*Strengthening South Jersey's behavioral health ecosystem through real-time data sharing*](#)



Eviction prevention: Legal support for improved housing stability

Over the past year, the Camden Coalition advanced its Medical-Legal Partnership (MLP) by embedding attorneys within addiction medicine and community care settings to address civil and criminal legal barriers that undermine health. Building on lessons from serving nearly 1,500 individuals since 2017, the MLP deepened its focus on eviction prevention by integrating early-intervention legal services, tenant navigation, and care coordination for residents at risk of losing housing. In 2025, the MLP opened 114 eviction cases and achieved a 82% resolution rate, with evictions either fully resolved or deferred pending ongoing efforts.

The MLP also participated in New Jersey’s Eviction Defense and Diversion (CEDD) program, reaching hundreds of households in Camden County and helping more than 79 individuals remain housed through a combination of legal advocacy and financial support.

Throughout the year, we strengthened collaboration among healthcare providers, legal services, and social service agencies; improved data-sharing to identify tenants most at risk; and refined workflows to ensure timely outreach, documentation, and follow-up.

Together, this work demonstrated the power of an ecosystem-level, data-informed approach: integrating legal advocacy with care coordination and social supports can prevent displacement, stabilize households, and mitigate the health impacts of housing insecurity. These results also generated practical lessons for scaling eviction prevention and MLP models, reinforcing housing stability as a fundamental determinant of health.



LEARN MORE

[Medical–Legal Partnership](#)

Housing Supports in NJ: Integrating health and social care through Medicaid

As a [Regional Health Hub](#) and backbone organization, the Camden Coalition partnered with NJ Medicaid on a statewide demonstration project to test implementation strategies for Medicaid-billable housing-support services across New Jersey, helping to translate new policy into practice at the provider level. We provided hands-on technical assistance (TA) and capacity-building support to housing and community-based organizations as they developed the infrastructure, workflows, and partnerships needed to deliver services that are both sustainable and responsive to residents’ needs. Over the course of the year, we produced and delivered a suite of concrete supports, including TA webinars, trainings, and office hours, as well as practical tools such as service definitions, budgeting guidance, and readiness resources.

In total, 68 organizations signed contracts to participate in the Housing Supports Program, while another 72 are actively working to become contracted providers. This work strengthened providers’ ability to access Medicaid benefits for their clients, build relationships with managed care organizations, and deliver supports that contribute to stable housing for low- and moderate-income renters. In the first six months of the Housing Supports Program, nearly 1,400 individuals were approved for Medicaid-covered services. This effort generated real-time learning about implementation challenges and effective models across diverse housing-provision and service-delivery networks, deepening our insight into what works in different contexts. These lessons position the Camden Coalition to continue supporting scalable, sustainable approaches to health and social care integration and to inform future policy, practice, and system-level improvements across New Jersey.



LEARN MORE

[NJ FamilyCare Housing Supports Program](#)



Expand the evidence

The four examples below highlight our 2025 evaluation work, designed to strengthen ecosystems by rigorously testing interventions and measuring their impact on outcomes for people with complex needs. The findings contribute critical evidence to the complex care field, guiding future efforts and informing the next generation of interventions.

Medical-Legal Partnership descriptive evaluation

In April 2025, the Camden Coalition, Cooper University Health Care, and Rutgers-Camden Senator Walter Rand Institute for Public Affairs published a descriptive evaluation of the Medical-Legal Partnership (MLP) collaboration with the Cooper Center for Healing, an innovative addiction medicine clinic within Cooper University Health Care. The evaluation was based on survey data from 70 MLP participants and 13 staff members, as well as 39 qualitative interviews with participants, dating back to February 2022.

Evaluation findings demonstrate the impact of the MLP: 60.9% of participants successfully resolved at least

one critical legal issue, while 75% reported meaningful progress in their recovery journey, highlighting the interconnected nature of legal and health interventions. The evaluation also showed that the MLP's support not only addresses immediate legal needs but also builds participants' confidence and self-advocacy skills, laying a foundation for both legal empowerment and sustained recovery. These evaluation findings are being disseminated to partners and stakeholders to inform program refinement, guide scaling strategies, and contribute to the broader evidence base for integrated legal-health interventions in complex care.

LEARN MORE



[Offering holistic support: Findings from the Camden Coalition's Medical-Legal Partnership evaluation](#)

[Making legal services the standard for addiction care: How our MLP expansion is meeting critical needs](#)



Camden County Correctional Facility's Peer Support Reentry Program evaluation

The Camden County Correctional Facility's Peer Support Reentry Program (PSRP) evaluation, submitted in October 2025, examined the program's impact on post-release outcomes for individuals receiving medications for opioid use disorder (MOUD). Participation in PSRP was associated with sustained reductions in recidivism—monthly incarceration rates for new charges declined 18% from pre- to post-release (9.5% to 7.7%), with immediate and lasting effects through 12 months. In contrast, individuals who received MOUD without PSRP participation experienced smaller declines (6.8% to 5.5%). While PSRP participants experienced earlier overdose spikes, these were followed by faster recovery, suggesting that peer support can buffer acute risks even if it cannot eliminate them entirely.

Qualitative and case-note analyses highlighted peer support and relationship-based care as the primary mechanism driving engagement. Peers with shared lived experience were able to establish authentic trust and connection in ways that traditional staff could not, fostering engagement and supporting recovery. This evaluation represents an innovative partnership that informs both the jail's reentry practices and the Camden Coalition's broader approach to complex care evaluation. By translating these methods and insights, the evaluation can also serve as a model for implementing and assessing peer-led, relationship-based interventions at other correctional and community sites, expanding the impact of evidence-driven strategies to reduce recidivism and support recovery. The evaluation report is forthcoming.

Medicaid redetermination A/B testing

In early 2023, NJ Medicaid engaged the Camden Coalition—in our role as one of four state-designated **Regional Health Hubs** (RHHs)—to support the statewide re-enrollment of Medicaid recipients. The Camden Coalition leveraged our deep community relationships and our HIE, which provides access to up-to-date healthcare records, including current contact information for Medicaid members. This enhanced data allowed the Camden Coalition to conduct telephonic outreach to over 100,000 households across Burlington, Camden, Cumberland, Gloucester, and Salem Counties in the year following the end of the COVID-19 public health emergency.

To strengthen our ongoing efforts in 2025, we used rapid A/B testing to evaluate and improve outreach strategies. This technique is a real-time evaluation method that compares two approaches, in this case either calling or calling and texting members at risk of losing coverage, to quickly identify what works best

and improve outcomes at scale. Findings showed that successfully connecting with a Medicaid member reduced their relative risk of coverage loss by 12%, even after adjusting for demographics and other factors. Multi-channel approaches—such as sending a text before calling—modestly increased pick-up rates, especially among male adults ages 18–40. This agile testing approach allowed our team to quickly identify and implement improvements, enhancing outreach effectiveness, and demonstrating the value of iterative, data-informed strategies in large-scale public health outreach initiatives.

LEARN MORE



[Getting ready for new Medicaid enrollment rules: Lessons from the Camden Coalition's ongoing Redetermination outreach work and rapid "A/B" testing](#)



Expand the evidence



Pregnancy care initiation evaluation

In November 2025, we published a paper presenting a descriptive analysis of the patient population involved in the Camden Coalition’s prenatal care initiation demonstration pilot from 2021–2023. With the Camden Coalition serving a backbone role in collaboration with several partners—two hospitals, three FQHCs, and one CBO specializing in resource navigation for the perinatal population—the pilot implemented a transition-of-care workflow leveraging the Health Information Exchange (HIE). The pilot identified over 2,000 individuals presenting to EDs in early pregnancy without established outpatient care. Staff then proactively offered support to connect these patients with both healthcare services and broader supportive resources, addressing gaps in care access and facilitating timely engagement in prenatal care. A total of 896 individuals received at least one outreach attempt, and 379 accepted one or more types of support. Support was accepted across racial, ethnic, age, and insurance groups.

The study, conducted by Camden Coalition staff, confirms the feasibility of this workflow and provides insights from early pilot implementation, including successes and barriers in patient engagement. It demonstrates that a perinatal transition-of-care program connecting individuals from the ED to appropriate pregnancy-related services is both practical and impactful. The ED offers a unique opportunity to identify and engage people early in pregnancy who may face barriers to timely care, reducing reliance on self-navigation, and addressing common access challenges. By sharing lessons from a real-world pilot, the publication underscores the value of testing innovative models to improve care transitions, strengthen the maternal health ecosystem, and inform scalable, data-driven, community-centered strategies to enhance prenatal care access and outcomes for vulnerable populations.

LEARN MORE



[*A Community-Centered Approach to Strengthening Perinatal Care Connections*](#)



Spread knowledge

These five examples showcase how the Camden Coalition leverages insights from our demonstration work and evidence-building efforts to address complex needs, using training, convenings, curriculum development, and technical assistance to spread knowledge and drive impact across the country.

Complex Care Certificate for Team Leaders

In October 2025, the Camden Coalition launched the Complex Care Certificate for Team Leaders at our national conference, *Putting Care at the Center*, marking a major step in strengthening leadership in the complex care field. This six-course, self-paced curriculum equips current and aspiring supervisors, program managers, and directors with the skills to lead high-functioning, psychologically safe teams, build strong cross-sector relationships, and manage complex care programs effectively. Learners can complete the certificate individually or join a national cohort through the Learning Collective, earning up to 12 continuing education credits.

By filling a critical gap in leadership development, the Team Leaders Certificate empowers supervisors promoted from frontline roles to navigate the unique challenges of managing interdisciplinary teams and driving person-centered care. Early feedback shows that participants are gaining practical strategies to support resilient, coordinated teams and advocate for sustainable, high-quality care—strengthening workforce capacity and amplifying impact across health and social service settings.



SIGN UP TODAY!

[Complex Care Certificate for Team Leaders](#)





Conference – *Putting Care at the Center 2025: Meeting the moment*

From October 15–17, nearly 800 leaders, frontline providers, and advocates in complex care gathered in Portland, Oregon, for *Putting Care at the Center*, the annual conference of the Camden Coalition’s **National Center for Complex Health and Social Needs**. More than 73% of attendees were first-time participants, reflecting a growing field and the value of convening during uncertain times. Many were drawn to our innovative content partnerships, a new, collaborative model through which we invite peer organizations to co-create programming and convene their constituents at our conference. The National Center for Medical–Legal Partnership, PFCCpartners, and the Society for Social Work Leadership in Health Care, in partnership with the Center for Health and Social Care Integration (CHaSCI) at Rush, hosted tailored events including a pre-conference session, network breakfasts and lunches, workshops, and Beehive sessions. These partnerships enriched cross-sector discussions and sparked new collaborations across specialties.

Participants reported transformative experiences. Stephanie Burdick, Camden Coalition Board Member, National Consumer Scholar Alum, and Amplify speaker, shared:

“I think attending the conference was one of the most empowering choices I’ve ever made. It changed how I engage with my healthcare and social services, and, most importantly, it transformed how I connect with people in my community.”



LEARN MORE

[Conference recap video](#)

INSPIRE Community Engagement Learning Network

Launched in 2023, INSPIRE (Initiating National Strategies for Partnership, Inclusion, and Real Engagement) is a collaborative initiative that aims to advance authentic community engagement (CE) across the U.S. healthcare system. The INSPIRE Core Team includes five organizations—the Camden Coalition, the Center to Advance Community Partnership, Community Catalyst, the Institute for Patient- and Family-Centered Care, and PFCC partners—and six people with lived experience (PWLE) from across the country.

In April 2025, INSPIRE launched a Community Engagement Learning Network, designed to be a vibrant hub for CE professionals and PWLE to connect, share knowledge, and strengthen the field. Across eight monthly sessions, an average of over 100 participants per session joined expert-led presentations, facilitated discussions, and peer-to-peer exchanges, building skills, fostering innovation, and creating meaningful partnerships nationwide. Designed in response to feedback from hundreds of participants, the network has become a trusted space for learning, collaboration, and mutual support, helping members advance their work and elevate community engagement practices. Whether seasoned or just starting out, participants leave equipped to drive impact in their own communities. Looking ahead, the network will continue monthly sessions in 2026, expanding opportunities to connect, learn, and contribute to the growth and evolution of the field.

LEARN MORE



[INSPIRE](#)

[INSPIRE Community Engagement Learning Network](#)

California Technical Assistance Marketplace

California, like many other states, has leveraged the Section 1115 Medicaid Waiver opportunity to demonstrate new approaches to Medicaid. To enable small organizations to participate as Community Supports and Enhanced Care Management (ECM) providers, the state established a statewide technical assistance (TA) marketplace to help organizations build the capacity and infrastructure needed to contract with managed care organizations. As a vendor on this marketplace, the Camden Coalition supported 19 TA contracts in 2025.

In one such project, we collaborated with First 5 Monterey County (F5MC), which provides early childhood and family supports through home visiting, care management, educational programs, and community referrals, to conduct a guided assessment

of existing workflows as compared with CalAIM ECM requirements. Our team then provided TA to develop new workflows, train staff, and create a comprehensive program guide, ensuring F5MC was prepared to launch its ECM program effectively. Similarly, with Housing Works in Los Angeles County, which serves unhoused and housing-insecure individuals, our team conducted a detailed assessment of care management and housing services, including payment structures, service delivery requirements, and operational infrastructure. Based on these findings, we developed a financial model outlining sustainability scenarios and operational metrics, alongside operational recommendations to guide the launch of Housing Works' ECM program and support scaling of housing-related Community Supports.



LEARN MORE

[*Technical assistance for CalAIM*](#)





Ecosystem Alignment Tool: Maine pilot

In 2025, the Camden Coalition partnered with the Community Care Partnership of Maine (CCPM) to pilot the Ecosystem Alignment Tool in support of CCPM’s implementation of a cross-sector transitional care model for older adults. CCPM, a large Accountable Care Organization (ACO), comprises 21 FQHCs and two community hospitals serving a geographically dispersed region that includes rural, semi-rural, and small urban communities. The Camden Coalition facilitated the use of the Ecosystem Alignment Tool to build a shared understanding of partnership readiness and the system-level conditions necessary for effective cross-sector care delivery.

This process enabled CCPM to implement several key commitments, including regular site meetings and biweekly cross-partner check-ins, multidisciplinary case conferences, a shared dashboard to track enrollments, readmissions, discharges, and risk categories, and targeted training modules for community health workers and paramedics. These early outcomes demonstrate that the Ecosystem Alignment Tool functions not only as a diagnostic framework but also as an activation mechanism for system-level change, supporting coordinated, cross-sector care for older adults.



LEARN MORE

[Ecosystem Alignment Tool](#)

Looking ahead

As we enter 2026, the challenges facing health and social care ecosystems remain real and complex, but so too do the opportunities to make meaningful change.

In 2026, the Camden Coalition will focus on operationalizing the priorities outlined in our new 2026–2029 Strategic Plan (coming soon!), ensuring that the insights, frameworks, and tools developed over the past several years are embedded in our strategy and programs. This includes expanding our backbone role to support regional cross-sector initiatives, deepening partnerships across ecosystems, enhancing data integration, and translating strategic goals into measurable outcomes that improve care and support for people with complex needs. Our guiding philosophy will be: even the strongest interventions cannot succeed in weak ecosystems. As an organization, we believe we are uniquely positioned to lead the charge in strengthening health and social care ecosystems—in South Jersey, across the State of New Jersey, and nationwide.

In October 2026, the Camden Coalition’s National Center will convene the next national *Putting Care at the Center* conference in Oakland, California, cohosted with Kaiser Permanente. The conference theme will be *Sustaining progress, building our future*. This annual event remains a cornerstone for the complex care field, bringing together clinicians, policymakers, community leaders, and people with lived experience to share insights, elevate promising practices, and cocreate solutions for whole-person care delivery. Planned workshops, Beehive sessions, site visits, and peer exchange opportunities will continue to shape the shared agenda for improving care for people with complex needs while strengthening the broader ecosystem of care nationwide. Requests for content proposals are open through March 4.

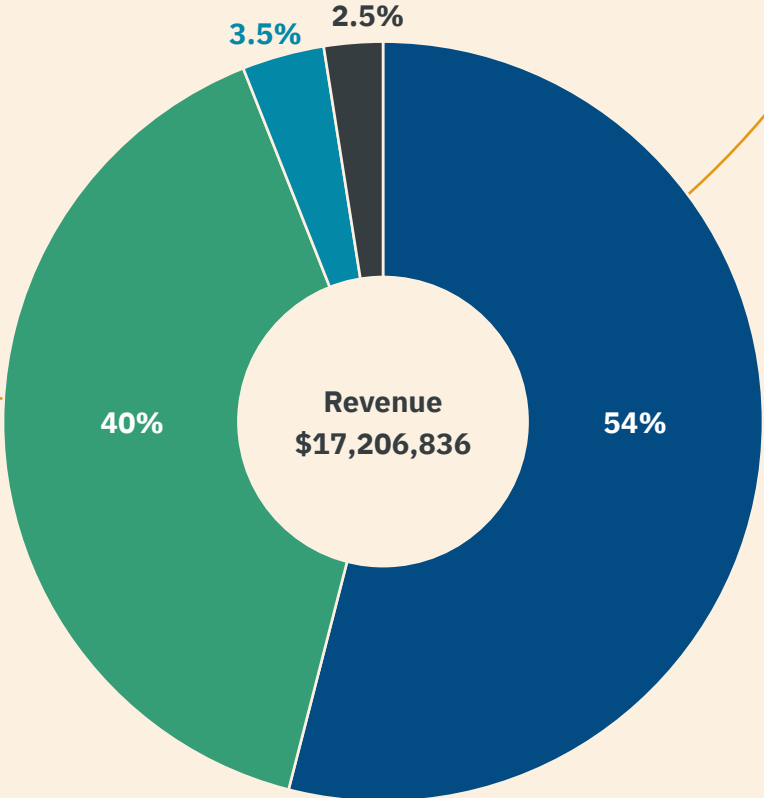


ANNUAL CONFERENCE

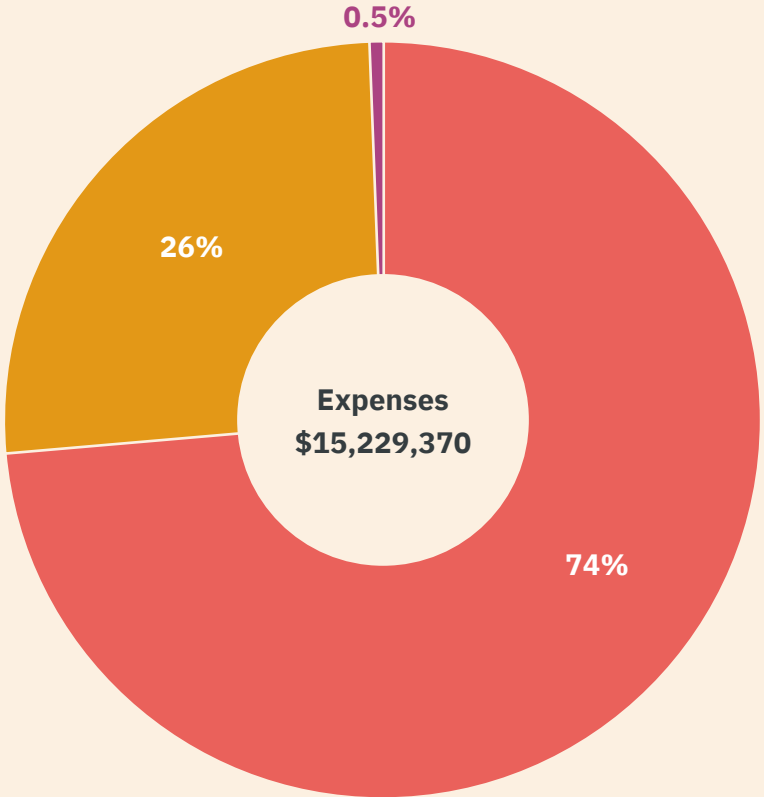
[Join us in Oakland, CA!](#)



2025 financials*



Grants	\$9,199,096
Contracts	\$6,950,994
Contributions	\$608,118
Other	\$448,628



Program	\$11,248,102
Administrative	\$3,933,268
Lobbying	\$48,000

* Unaudited

2026 Board of Trustees

Chair

Louis Bezich

Cooper University Health Care
Senior Vice President &
Chief Administrative Officer

Vice Chair

Martha Chavis

Camden AHEC
Executive Director

Secretary

Helen Hannigan

The Cooperative/
Family Health Initiatives
President & Chief Executive Officer

Treasurer

Merilee Rutolo

Center for Family Services
President & Chief Strategy Officer

Cort Adelman

Virtua Health
Vice President of Government &
External Affairs

Jacquelynn Bayard

Community Advisory Committee

Chaya Bleier

Abigail House
Chief Executive Officer

Carl Boyd

Community Advisory Committee

Evelis Burdett

Community Advisory Committee

Stephanie Burdick

Camden Coalition Consumer Member
National Consumer Scholar

Toby Douglas

Kaiser Permanente
Senior Vice President of
National Medicaid Programs

Melissa Fox, MHA, FACMPE, FACHE

Acenda Integrated Health
Chief Operating Officer

Ruben Gomez

Community Advisory Committee

Derry Holland

Oaks Integrated Care
Chief Executive Officer

Amy Mansue

Inspira Health
President & Chief Executive Officer

David May

Jefferson Health-East
Chief Clinical Officer

Jocelyn Mitchell-Williams

Cooper Medical School of
Rowan University
Senior Associate Dean for
Medical Education

Marilyn Mock

Fair Share Housing Northgate II
Policy Director for Senior and
Wellness Services

Connie Montgomery

Camden Coalition Consumer Member
National Consumer Scholar

Deb Moran

Virtua Health
Senior Vice President of Health
Equity and Community Partners

Donna Nickitas

Rutgers University–Camden School
of Nursing
Dean & Professor

Kathleen Noonan

Camden Coalition
President & Chief Executive Officer

Lovell Pugh-Bassett

Camden County College
President

Marc Rabner

CRISP Shared Services
Chief Medical Officer

Merilee Rutolo

Center for Family Services
President & Chief Strategy Officer

April Venable

Inspira Health
Senior Vice President of Operations
Strategy and Transformation

Anthony Welch

Cooper University Health Care
Vice President and Chief
Government Relations Officer

Kathy White

Volunteers of America–
Delaware Valley
Chief Operating Officer

About the Camden Coalition

The Camden Coalition works to improve care for people with complex health and social needs in Camden, NJ, and across the country. The organization implements person-centered programs and pilots new models that address chronic illness and social barriers to health and well-being. Supported by a robust data infrastructure, cross-sector convening, and shared learning, its community-based programs improve outcomes for some of society's most vulnerable individuals. The Camden Coalition's National Center for Complex Health and Social Needs (National Center) connects complex care practitioners with each other and with data, tools, and other resources.



800 Cooper St., 7th Floor
Camden, NJ 08102

P 856-365-9510

F 856-365-9520

camdenhealth.org